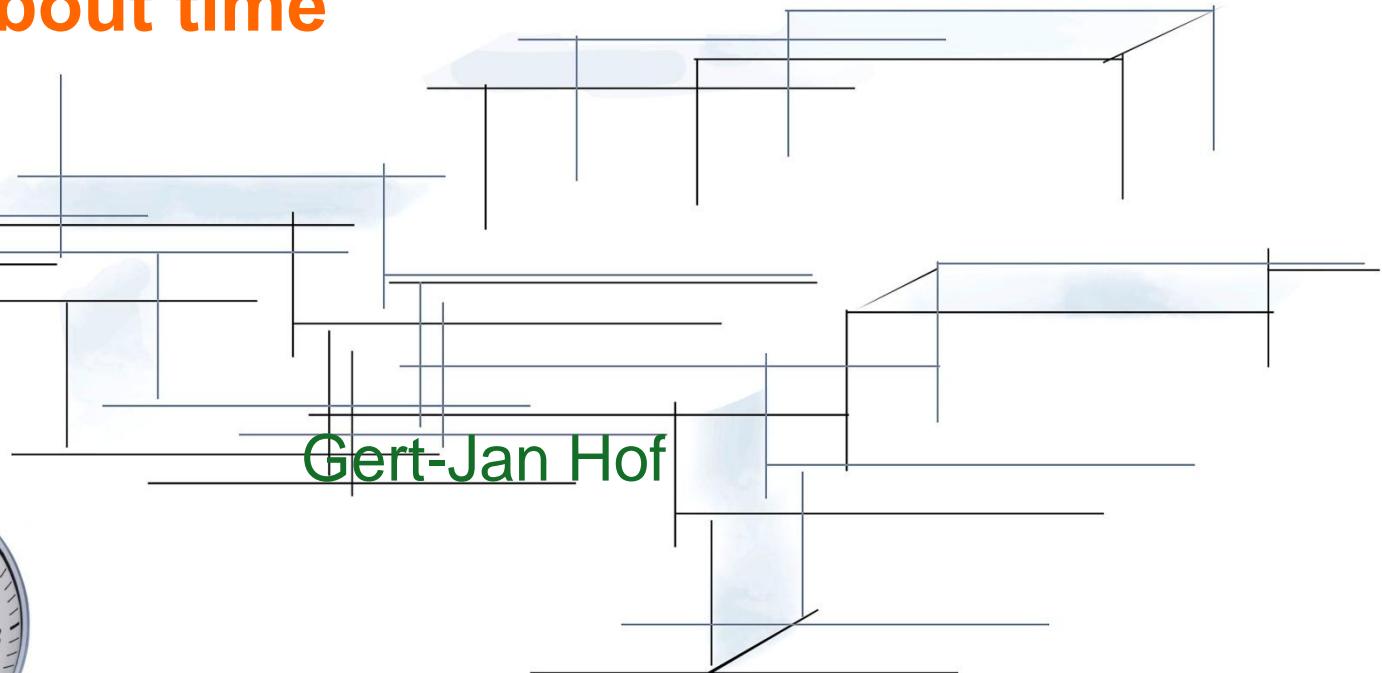


“Using biobased polymers; it’s all about time”



GA.Hof@bamutiliteitsbouw.nl

DENKEN, ONTWIKKELEN, BOUWEN

bam
utiliteitsbouw

Agenda

- BAM in 6th gear
- LCC breakdown
- Innovation focus fields
- Some suggestions
- It's all about time

Key figures BAM

- Turnover * €8.8 billion
- Net result * €162 million
- Employees * approximately 29,000
- Operating companies > 25
- Countries > 30 worldwide;
five European home markets
- Shares 136 million

* 2008

Solid European footprint

Ireland
€ 467 million / 1,000
Number 1 in civil, 2 in building

United Kingdom
€ 2.1 billion / 5,500
Top 3 building and civil

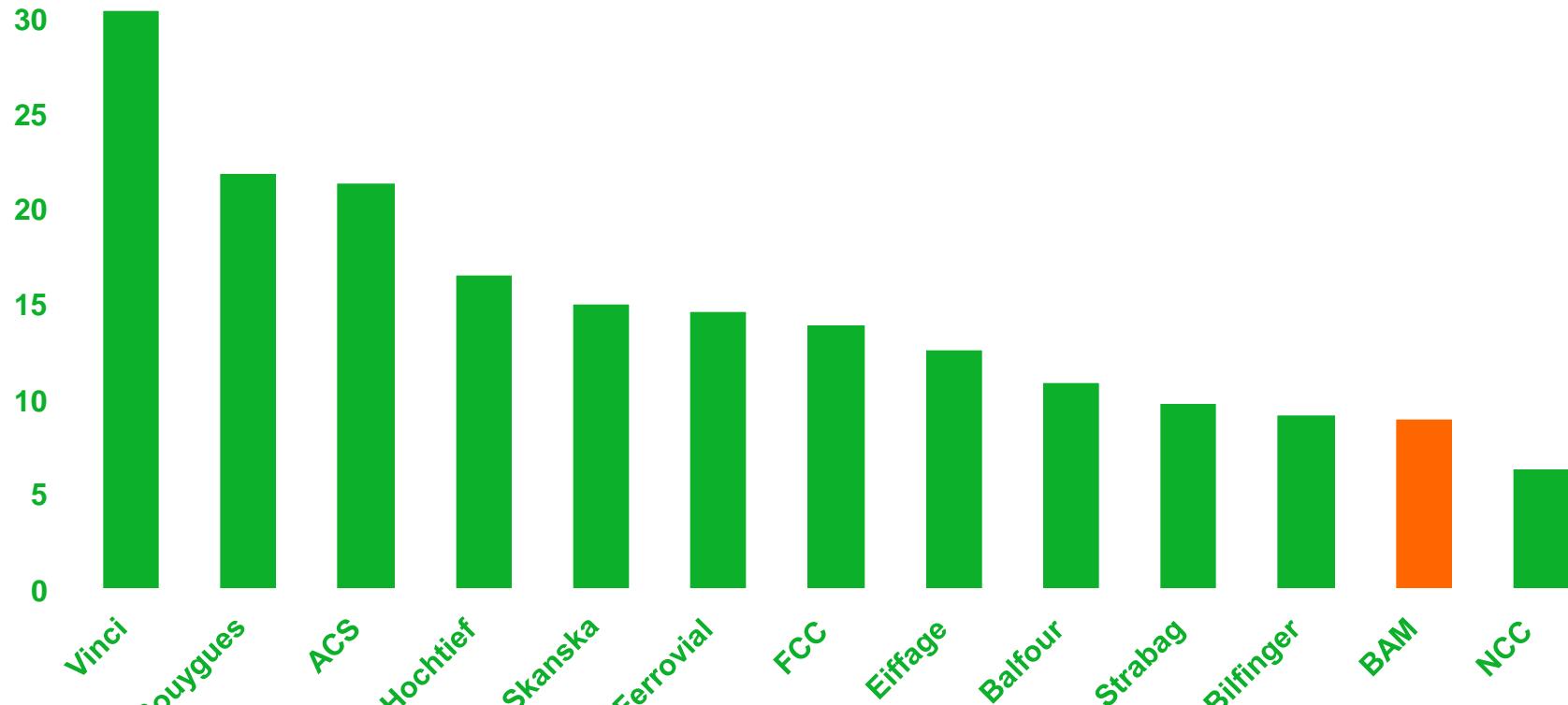
Netherlands
€ 3.9 billion / 13,000
Number 1 in building and civil

Germany
€ 1.04 billion / 1,500
Large player in building and civil

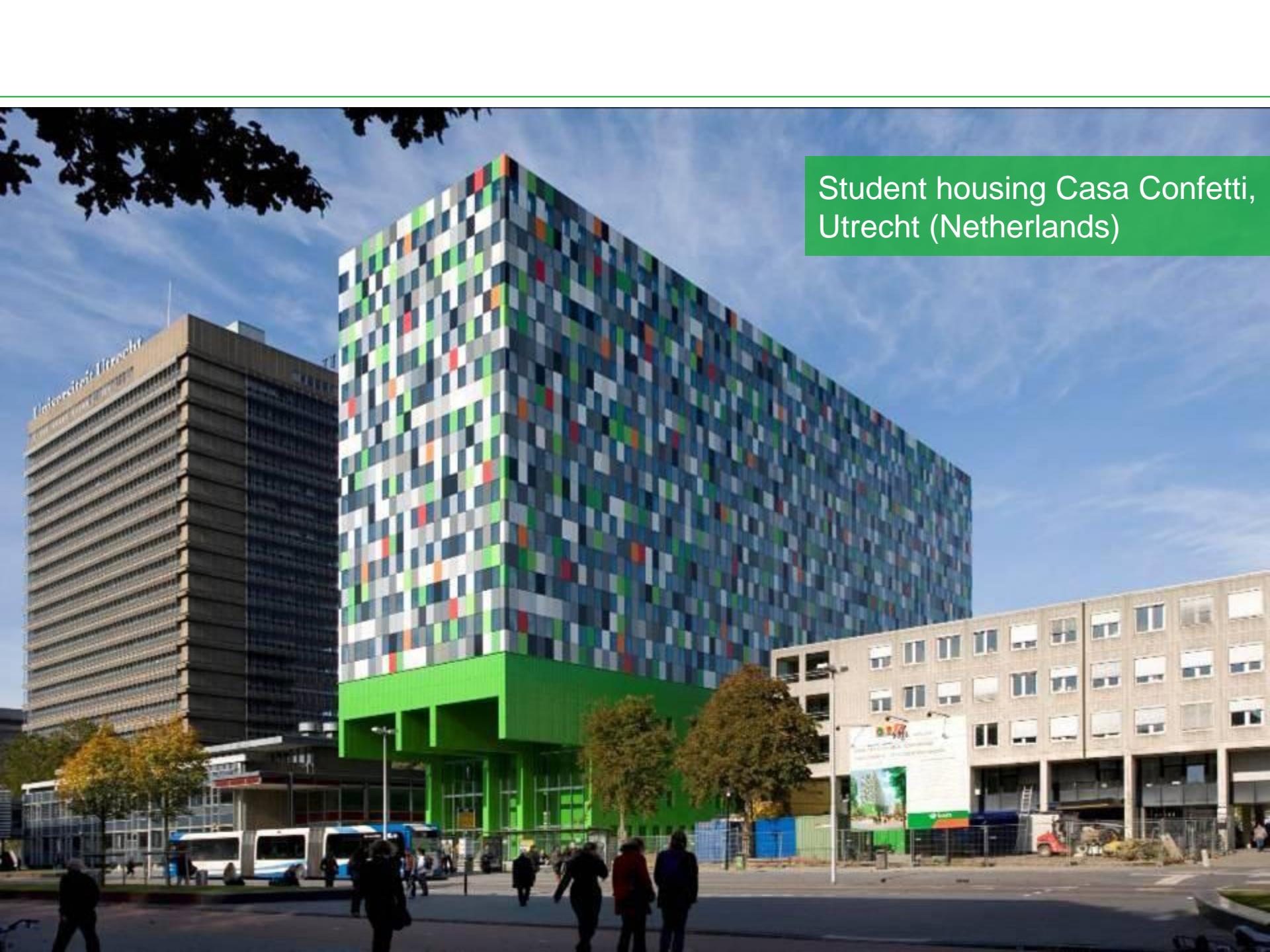
Belgium
€ 749 million / 1,800
Top player in building and civil

Worldwide
€ 508 million / 5,100

... in the European top league

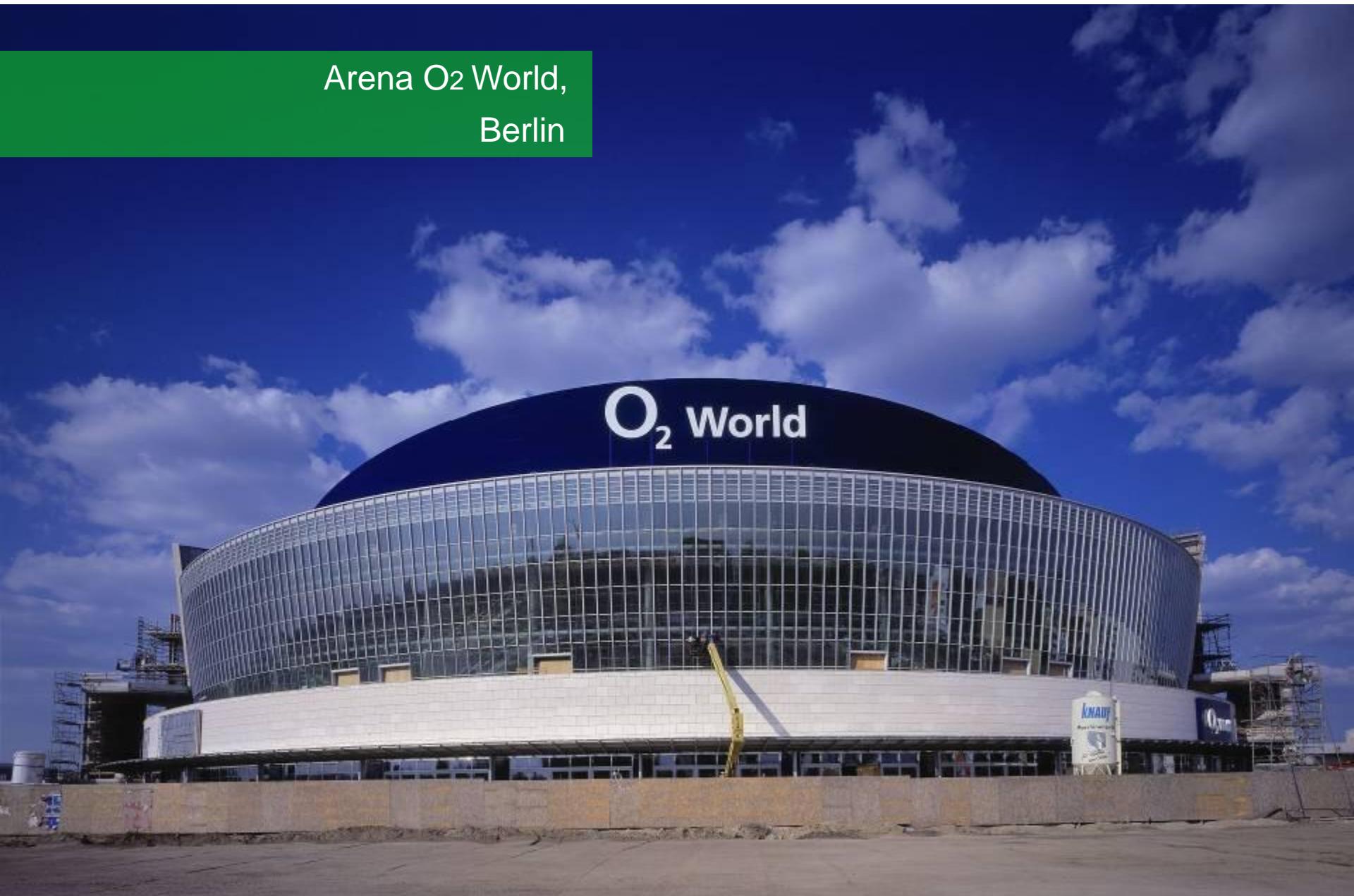


Turnover (construction + concession) 2007 (€ billion)



Student housing Casa Confetti,
Utrecht (Netherlands)

Arena O2 World,
Berlin



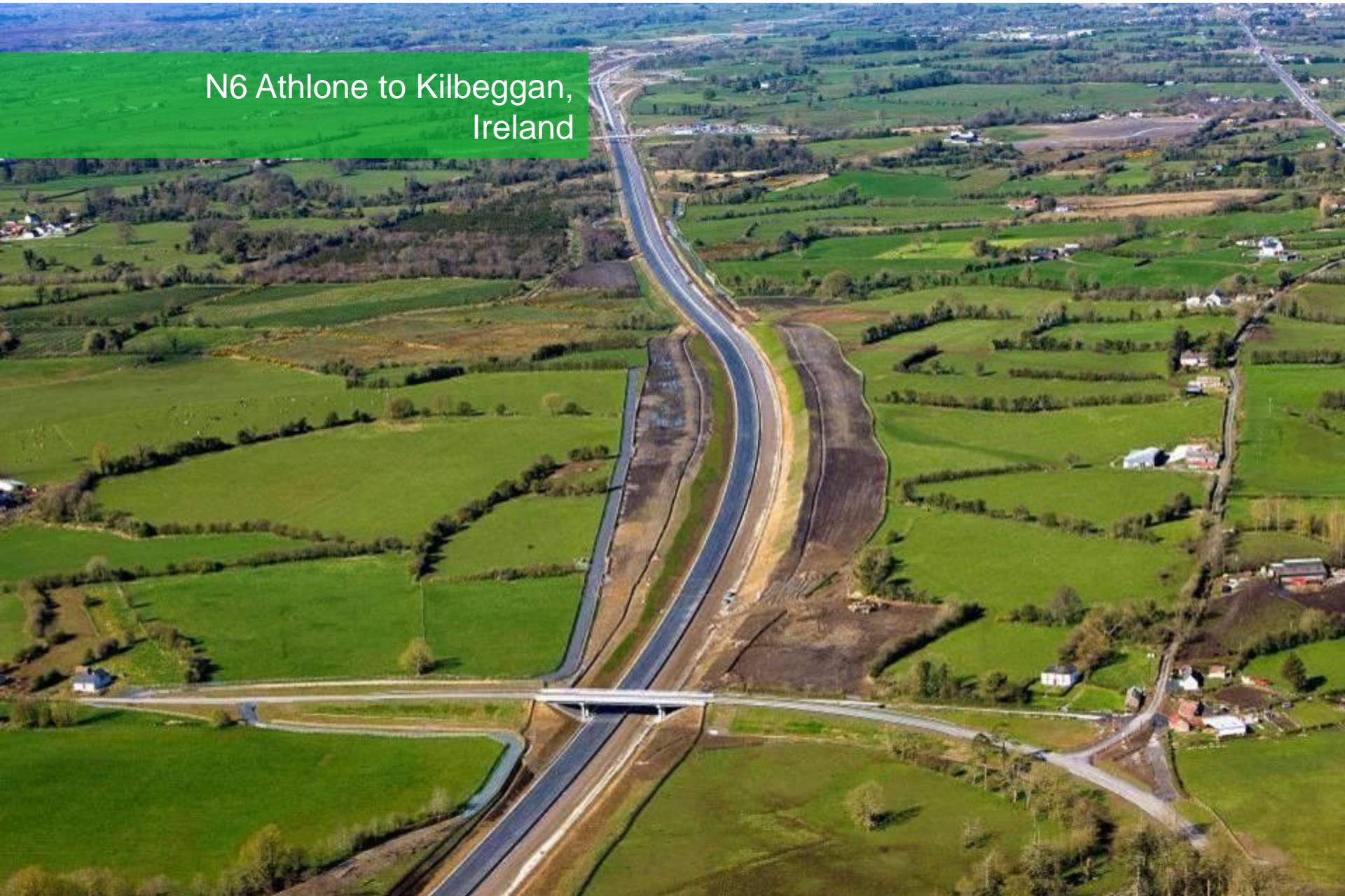
Rodenrijse Zoom,
Berkel en Rodenrijs (Netherlands)



Office Metro, Manchester



N6 Athlone to Kilbeggan,
Ireland



Pumping station
Eupen, België



PPP schools Solihull
(near Birmingham)



**The
Archbishop Grimshaw
Catholic School**

Headteacher: Mr. M Corrigan

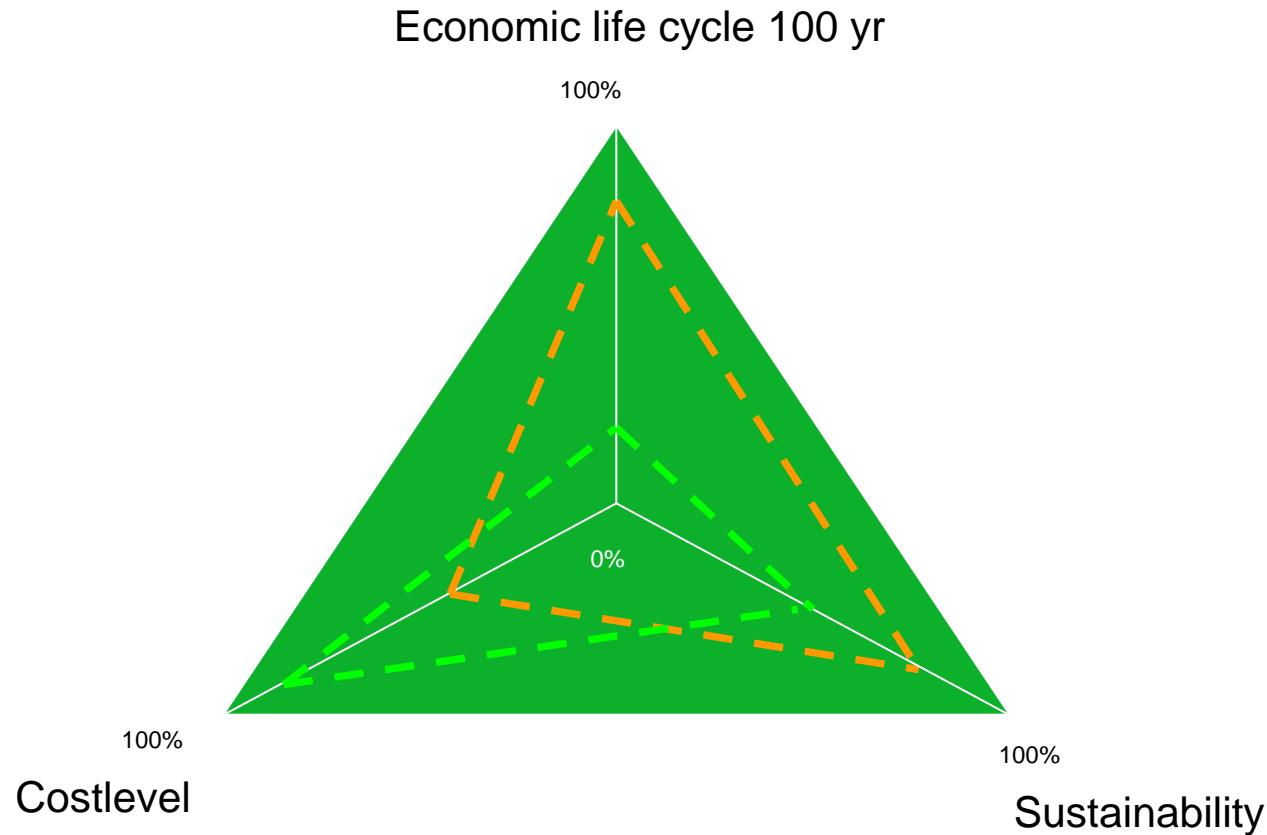
Nelson Mandela Bay Stadium,
Port Elizabeth, South-Africa



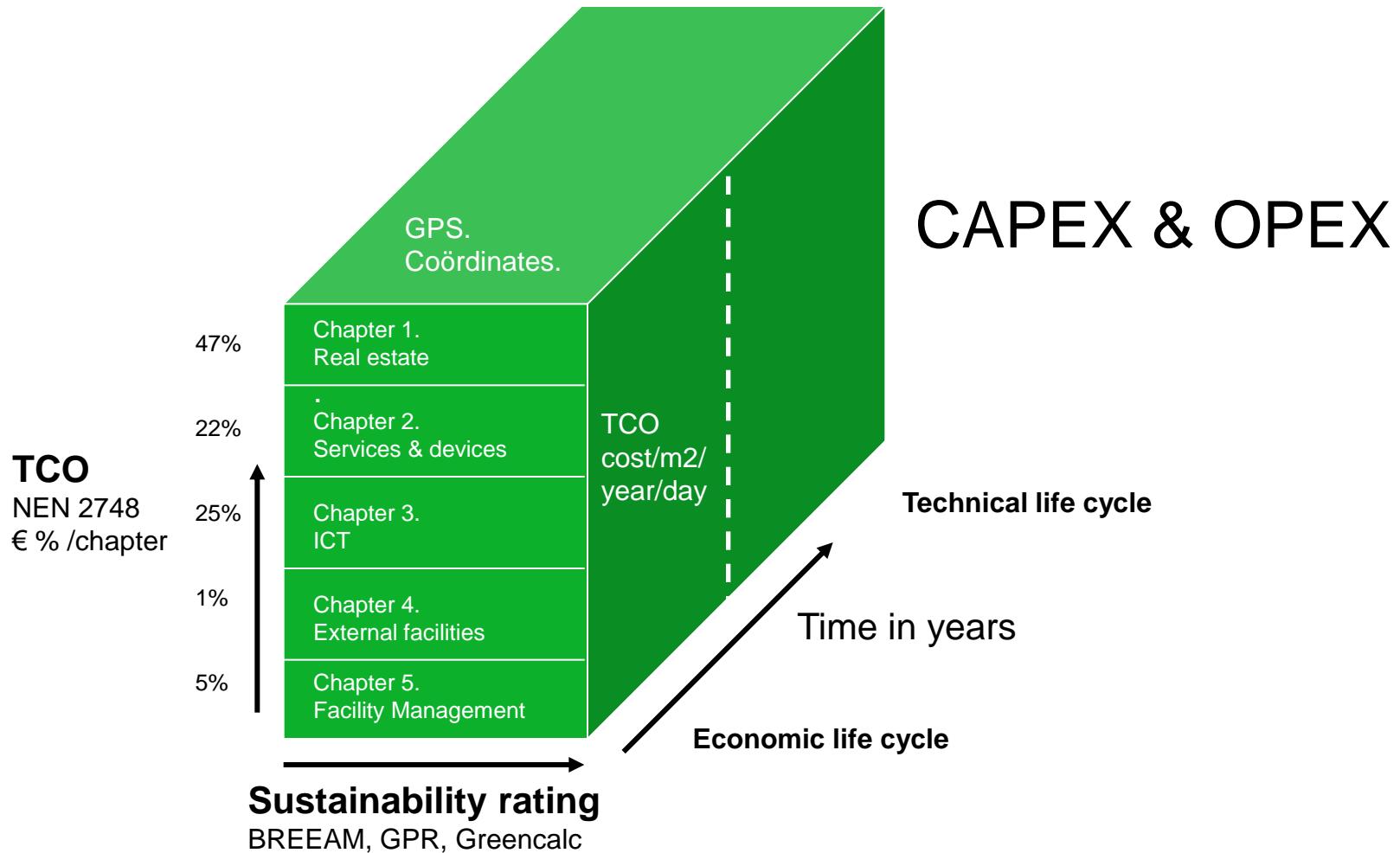
LCC breakdown => materials =>time=>targets

- Cost effective building (s) (short term <-> long term)
- Sustainable buildings (low end <-> high end)
- Life Cycle awareness in buildings and materials
- DBFMO contract's up to 30 years
- Could you please support us,
in reaching our targets !

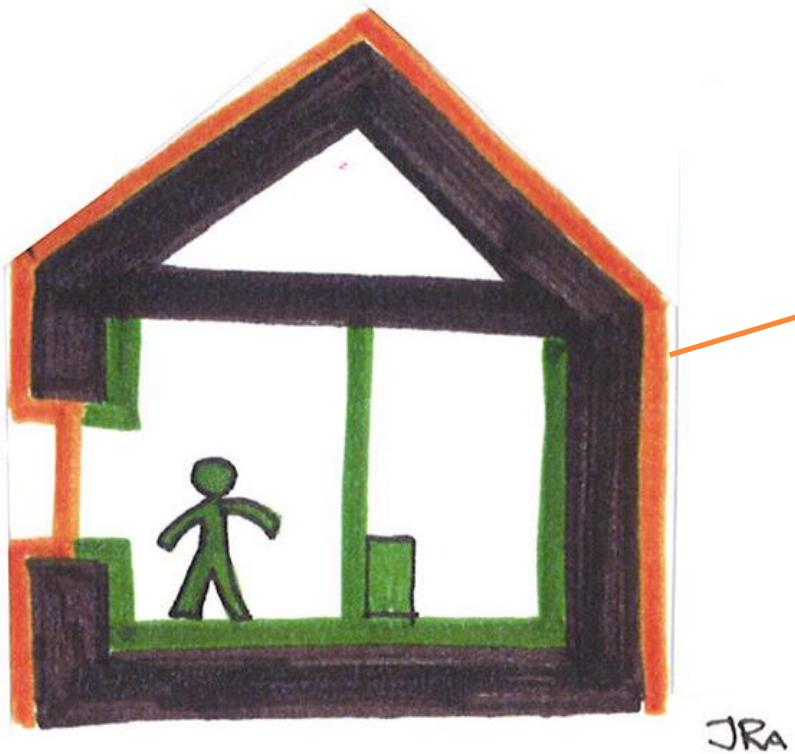
LCC, Customer value driven



LCC thinking and TCO



LCC Costdrivers CAPEX



- Frame
- Cladding (mat %
% glass)
- Installations
(H&C&D)
- Interior
-

LCC Costdrivers OPEX, conform nen 2765



Heating, Cooling & Cleaning

- Roofing
- Cladding
- Windows, Doors
- Carpets, floors
- Windows, Doors
- Installations

Product innovation focus fields

- Costsaving, (CAPEX, OPEX)
- Productivity increase, (Ikea, automotive)
- Sustainability boosting (building, operating, demolishing)
- Flexible life cycle supporting,
- 99.9% proces control (MOTIQ_R)
- Other image than competitors (innovative)

Some Suggestions

- Cement replacement, concrete or composite industry
- Steel replacement, excavations, lightweight frameworks
- Reversible polymers, coatings/paints, road concretes
- Intelligent carpets, dust measurement, oxygen production
- Zero cleaning claddings, windows, doors,
- Long lasting kit!!
- Biodegradable materials, packaging and building.
- Small test.....

“Using biobased polymers, its all about time”



- how fast can you supply us?
- how long will the materials last in condition level a,b,c?
- how long will it take to replace or recondition?
- how long will it take to degrade into natural resource?
- how long will it take to start pilot projects?
- when will you contact me?

Let's discuss possibilities

DENKEN, ONTWIKKELEN, BOUWEN